# GENERAL DENTIST

**Note:** The following policies and procedures comprise general information and guidelines only. The purpose of these policies is to assist you in performing your job. The policies and procedures may or may not conform with Federal, State and Local laws, rules and regulations and are not offered here as a substitute for proper legal, accounting or other professional advice for specific situations.

Prior to implementing any of these suggestions, policies or procedures, you should seek professional counsel with your attorney, accountant and/or the appropriate governing or licensing board or any other applicable government body for a full understanding of all appropriate laws, rules, procedures or practices pertaining to your healthcare discipline or business activities.

#### **READ FIRST**

The purpose for this General Policy Manual is to help you understand and use the basic policies needed to be an effective part of our dental team.

Our reasons for giving you this training manual are threefold

- 1. To provide written policies and procedures relating to your job functions.
- 2. To ensure you have a resource for correcting or adding to the written exam questions (since we only accept 100%)
- 3. To provide you with a future reference. We do not expect you to memorize all of the policies relating to your job. But, we do expect you to refer back to the appropriate written material and review it on your own as well as with your supervisor.

When you have finished reading the policies in this manual, please see your supervisor for the written exam. When you have finished the exam, you will refer back to the appropriate policy in an open book style to change or add to your answers until your supervisor is satisfied every question and each "active procedure" has been successfully executed without error.

Ultimately, we expect that your complete review of this manual will help you understand and use the general policies and communication vehicles of our office.

### **HOW TO EDIT YOUR MANUALS**

As you might imagine, creating these manuals was quite an undertaking. We knew that no single manual would apply to every practice, since each doctor has a unique personality and management style. Over the years, we updated the manuals with both ideas from our clients and emerging techniques.

The resulting contents provide detailed policies and procedures that will significantly reduce your administrative efforts. You may choose to leave the contents in the original form or to adapt the contents to meet your specific style.

Once you have reviewed the manuals and personalized the contents, you will have a solution for competently dealing with the majority of employee-related concerns in your dental office. You'll also have written documentation to consistently support each situation, which will alleviate you from continually rendering opinions.

We recommend you (or your designee) print the manuals and place them in a notebook binder. Then, review each policy and make edits as needed. For example, you may want the phone answered differently than the wording in our script or you may not want to include "Paid Holidays." In these instances, simply draw a line through the corresponding contents (use red or blue ink so it's easy to see) and then draw an arrow to the new text that you want included. If there is a policy that does not apply to your practice, simply draw an X through the whole policy and write "delete" in bold letters across the appropriate section.

When the editing is complete, input the changes into the original Microsoft Word file and save. You can then print as many copies as you need and make changes in the future as necessary.

In addition to the detailed information in our manuals, we suggest you retain other relevant handbooks and references that are essential to managing your practice (e.g., equipment manuals, software guides, etc.). All manuals and guides should be stored together in an easily accessible area of your office for quick reference.

### **TABLE OF CONTENTS**

JOB RESPONSIBILITY	6
BLOCKING OUT LUNCH BREAKS	
BOOKING NEW PATIENT APPOINTMENTS	
NEW PATIENT CALL-IN FORM	9
ENTERING APPOINTMENTS IN COMPUTER	1
TREATMENT PLANS	3
SAMPLE OF TREATMENT PLAN	4
PRE-TREATMENT ESTIMATES	5
SAMPLE FEE SCHEDULE	6
SCHEDULING FROM TREATMENT PLANS	7
SAMPLE OF PATIENT'S TREATMENT GROUP1	8
TREATMENT & HYGIENE TIME SCHEDULE	9
SCRIPT FOR ACCEPTED BUT UNSCHEDULED TREATMENT	1
ENTERING LAB CASES	3
ENTERING LAB CASES	4
CODING PATIENTS FOR RECALL	6
FILLING OUT RECALL CARDS	7
SAMPLE RECALL CARD	8
IMPORTANCE OF RECALL	
RECALL REACTIVATION	0
PATIENT RECALL NOTES	1
SAMPLE RECALL CARDS	
SAMPLE PATIENT REPORTS	
REGULAR PATIENT FLOW	4
ROUTING PATIENTS WITH NEW TREATMENT PLANS	5
CHECKING OUT PATIENTS	6
HOW TO CONFIRM APPOINTMENTS	7
LEAVING A MESSAGE	9
APPOINTMENT CONFIRMATION LIST	0
SAMPLE CONFIRMATION LIST	1
SAMPLE CONFIRMATION PHONE DIRECTORY	2
PULLING THE NEXT DAY'S CHARTS & PRINTING SCHEDULES	3
SAMPLE OPERATORY SCHEDULES	4
ROLE PLAYING DRILLS	5
UNEXPECTED SCHEDULE CHANGES	6
SHORT CALL LIST	8
SHORT CALL, MISSED & UNSCHEDULED TX LIST BINDER	9
SAMPLE SHORT CALL LIST	
MISSED APPOINTMENT PROCEDURES	1
MISSED APPOINTMENT LETTERS	5

SAMPLE MISSED APPOINTMENT LETTER	56
ENTERING CONTACT NOTES	57
ABBREVIATION NOTES FOR REPORT DOCUMENTATION	58
SAMPLE MONTHLY PLANNER	
ACCEPTED BUT UNSCHEDULED TX PLAN REPORT	60
SAMPLE ACCEPTED BUT UNSCHEDULED REPORT	61
USER SELECTED & TREATMENT PLAN REPORTS	62
MERGE FILE LETTERS	63
SAMPLE LETTERS FOR MERGING	64
END OF DAY CALL-BACK LIST	65
END OF DAY CALL-BACK LIST SAMPLE END OF DAY CALL BACK LIST	66
ROLE PLAYING DRILLS	67
PRODUCTION BOOKED REPORT	70
SAMPLE DAILY OPERATORY SCHEDULE	71
SAMPLE PRODUCTION BOOKED NEXT WEEK	72
POSTING EMPLOYEE DENTAL TREATMENTS	73
MORNING MEETING	74
CALCULATING MONTHLY & DAILY GOALS	76
DAILY REPORT	78
FILLING OUT THE DAILY REPORT	79
RETURNED CHECKS INACTIVATING PATIENTS	81
SCHEDULING COORDINATOR DAILY CHECKLIST	83
SCHEDULING COORDINATOR WEEKLY CHECKLIST	
ROLE PLAYING DRILLS	86
ROLE PLAYING DRILLS	87
SCHEDULING COORDINATOR APPRENTICESHIP CHECKLIST	91

### JOB RESPONSIBILITY

The responsibility of the Scheduling Coordinator is to maintain a productive and efficiently scheduled appointment book.

A productive schedule includes achieving the production goals for both operative and hygiene schedules on a weekly basis, so we meet or surpass the monthly production goals.

This means the Scheduling Coordinator should be a Public Relations expert, as well as someone who stays intimately connected to every patient that comes through the office and has a treatment plan. The Scheduling Coordinator needs to have the viewpoint that every patient should complete his or her treatment plan. This involves a close working relationship with the Treatment Coordinator as well as the Assistants and the Accounts Manager. A thorough knowledge of who can come in on short notice, who is reliable and who isn't are all part of the basic tools of the Scheduling Coordinator.

### **BLOCKING OUT LUNCH BREAKS**

Every day there will be 60 minutes blocked out across all three columns of the appointment book for lunch. The lunch break will be from 1:00 to 2:00 PM on Monday, Wednesday and Friday. On Tuesday (late day), dinner will be from 4:00 to 5:00 PM. On Thursday, lunch will be from 1:00 to 2:00 (early shift) PM and 4:00 to 5:00 PM (late shift). Under no circumstances will patient appointments be booked during blocked out times.

All staff members are to take their respective lunch/dinner break during this time with the exception of **one staff member who will cover the phone and front desk**. The staff member who covers will take lunch every day from 12:00 to 1:00 PM. This will ensure the practice is functioning with a full staff at all times and we never miss a phone call from a patient or potential patient.

### **BOOKING NEW PATIENT APPOINTMENTS**

Obviously, when talking to any patient, be polite, courteous and kind.

Get the patient's first and last name, home, mobile and work phone numbers, insurance information, type of visit, etc. (basically, everything on the New Patient Call-In Form).

Next, schedule the appointment. Don't ask the patient when he/she wants to come in. It could take him/her quite awhile to figure out when he/she can make it in. When you give a patient too many choices, it can only cause confusion and take up a lot of time while he/she decides. Instead, ask the patient which time is better for him/her, morning or afternoon. Then, give the patient a specific day and time, according to his answer to the above question. This will put you in control rather than the other way around. The conversation should go something like this:

SC: "Okay John, which is better for you, mornings or afternoon?"

John: "Morning. Morning is much better."

SC: "All right, I have an opening this Friday morning at 9:00. That should work perfectly for you!"

John: "That will be great."

SC: "All right. So, we'll see you on Friday at 9:00! Now, do you know how to get to our office?" (If not, give directions.)

John: "Yes."

SC: "Okay, then we'll look forward to seeing you on Friday at 9:00."

#### **NEW PATIENT CALL-IN FORM**

DATE CALLED	APPT. DATE & TIME
PATIENT NAME	
IF PATIENT IS A CHILD, PARENT'S NAME	
HOME PHONE	WORK PHONE
MOBILE PHONE	
HOW DID YOU HEAR ABOUT OUR OFFICE?	
WHEN WAS THE LAST TIME YOU SAW A DI	ENT/ST?
ARE YOU HAVING ANY PROBLEMS WITH Y	OUR TEETH NOW?
DO YOU HAVE DENTAL INSURANCE?	
If yes, get the following information:	
Name of the insured person	Relationship to NP
Employer of the insured	Emp. Phone #
SS# of the insured person	SS# of the patient
Name of Insurance Co	Ins. Co. Phone #
ACCOUNTS MANAGER: Verifies benefits	and fills out before NP arrives.
Name of Insurance Company Rep.	
Effective Date:	_Max. benefits/year
Deductible Amount	Has ded. Been met?

Does deductible apply toward preventativ	e?	
Percentage covered after deductible for-		
Preventative	_Basic	_Major
Endodontics	Periodontics	
Frequency of Cleanings: (check one)		
Two cleanings/year		
Once every six months		
Two cleanings within 12 consecutive mont	hs	
Date of last cleaning	_Date of last Full Mouth X-Ra	у
Do you replace teeth missing prior to effec	ctive date of coverage?	
Benefits left for the year?		
Other comments:		

The procedures below must be followed when scheduling a patient in the computerized appointment book software.

- Verify that the patient's account is current **PRIOR** to scheduling the appointment. If the account is not current, transfer the patient to the Accounts Manager before scheduling.
- 2. Record patient's FIRST and LAST name in the computer.
- 3. Indicate which provider will be seen, and place this detail in the appropriate column.
- 4. Record HOME, MOBILE and WORK phone numbers in the computer.
- 5. Record the **PROCEDURE** to be performed, and the **TOOTH NUMBER** in the computer (filling, tooth #, MFL, etc.).
- 6. Record the correct fee for each procedure (the computer adds this for you).
- 7. Ask the patient to bring their insurance benefits booklet/insurance card on his/her first visit.
- 8. Ask the patient if he/she has any history of heart murmur, rheumatic fever or any other condition requiring pre-medication. If so, tell them to take their medication before coming in for their appointment.
- 9. Ask if the patient has any drug allergies.
- 10. Indicate the proper units of **TIME** needed by doctor or hygienist in the computer.
- 11. Indicate the designation of the appointment (D, H, A, etc.).
- 12. Enter any special notes about the appointment or patient.
- 13. Add any medical alert information.

- 14. Enter the lab case number associated with the appointment (if applicable).
- 15. Indicate if this patient's appointment is available for short call.



#### **TREATMENT PLANS**

All patients who have a periodic exam, comprehensive exam or emergency exam must have a Treatment Plan Sheet filled out and placed in their chart. This form must be completed for every patient even if no treatment has been recommended.

A Treatment Plan sheet must have the date of the exam, a hygiene report and any recommended treatment. The Treatment Plan is then forwarded to the Treatment Coordinator to be entered in the computer and presented to the patient.

Anytime there is a change in treatment (a change from the original treatment plan) a new treatment plan form is to be used.

This form will have the new recommended treatment and will be brought to the Treatment Coordinator, who will present it to the patient **before** treatment resumes.

## No treatment is ever started until the patient has signed a treatment plan.

Any deviation in this policy may result in a communication breakdown as well as confusion and upset for the patient.

#### SAMPLE OF TREATMENT PLAN

Insert a sample of a patient's treatment plan here.



### **PRE-TREATMENT ESTIMATES**

Sometimes before initiating major dental work on a patient, we will send in a Pre-Treatment Estimate (PTE) to the insurance company. Some insurance companies require a PTE for any service over \$200.00.

A Pre-Treatment Estimate is a form that is sent to the insurance company requesting an exact dollar amount they are going to pay for specific treatments. It usually takes 1 month to get the PTE back from the insurance company. When it comes back, the PTE will show how much they are going to pay. This is not a guarantee that the insurance company will pay the amount indicated. There is usually a time limit for which the PTE is good, so always get the patient in as soon as possible after receiving the PTE.

Pay close attention to the areas on the insurance forms that are highlighted on any attached pages. All highlighted information must be supplied to the insurance company. If the information is not supplied, the form will be returned which will delay getting the patient in for treatment.

After the PTE is sent back to our office, it will be routed to the Accounts Manager. The Accounts Manager will immediately determine the patient's cost and route that information to you, so you can schedule the patient.

\*\*\* In the event the Accounts Manager is unavailable, or you are acting as the Accounts Manager, the following explains how to determine the patient's portion of the treatment fee.

- Determine pur office fee for the treatment needed.
- Look at the PTE to see what the insurance company is going to pay.
- Subtract the insurance payment from the entire fee.
- Use the remainder for what the patient will owe.
- Attach a note to the PTE that clearly states how much the insurance company will pay and what the patient will owe.